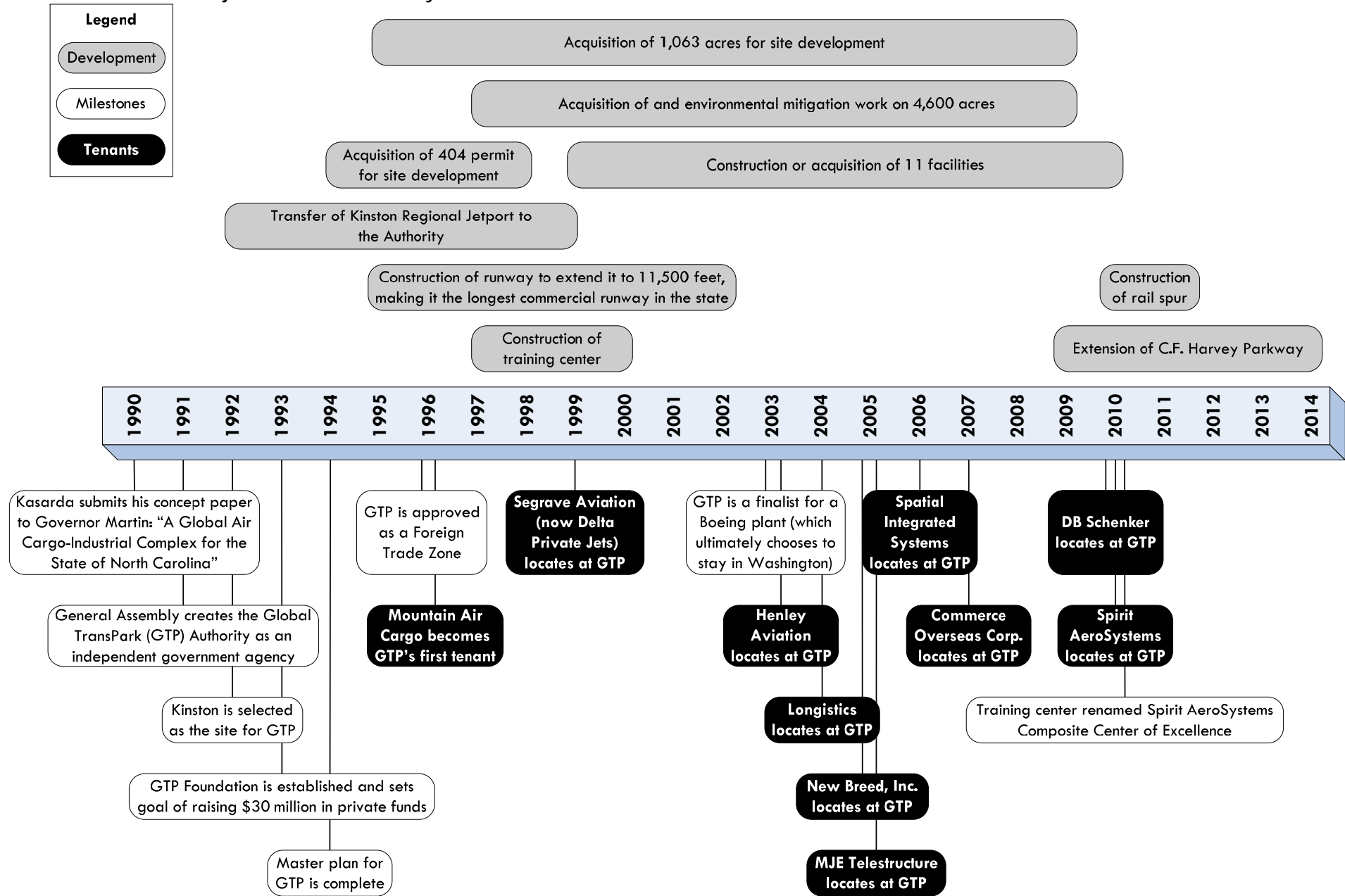


Exhibit 1: Timeline of Major Events in the History of the Global TransPark



Source: Program Evaluation Division based on documents provided by the Authority.

Exhibit 4

Global TransPark Authority's 2010 Strategic Plan Lacked Several Critical Features

Critical Aspects of the Strategic Planning Process	
Identifying and engaging critical stakeholders	◐
Identifying an organization's mission and vision	●
Scanning the internal and external environment for an organization's strengths, weaknesses, opportunities, and challenges (commonly referred to as a SWOC analysis)	◐
Comparing threats and opportunities to an organization's ability to meet challenges and seize opportunities (commonly referred to as a GAP analysis)	○
Identifying strategic issues based on SWOC and GAP analyses and formulating strategies for addressing these issues	○
Implementing strategies	◐
Critical Elements of Strategic Plan Documents	
A mission statement that describes the purpose of an organization	◐
A vision statement that expresses the aspiration of an organization or what the organization looks and acts like when it is fulfilling its mandate	●
Strategic goals that address the strategic issues facing an organization	○
● = Fully implemented	◐ = Partially Implemented
	○ = Not implemented

Source: Program Evaluation Division based on review of strategic planning literature, documents provided by the Authority, and interviews with the Authority.